Corporate Customers business

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Executive Vice President





CMD2023 AGENDA



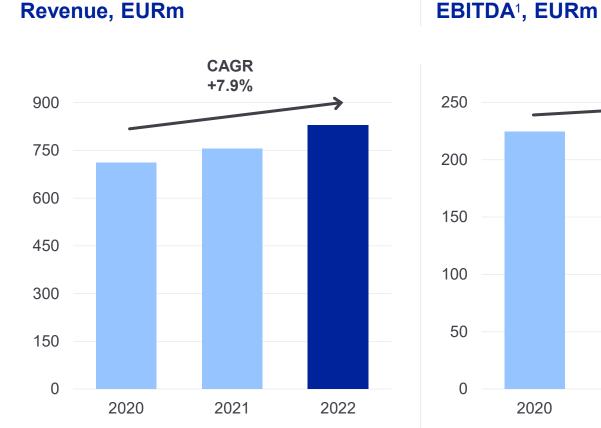
Performance update and market overview

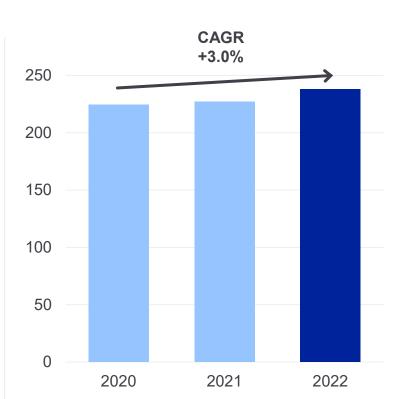
- 2 Sustainable profit and growth generation
- 3 Management key priorities



Performance update and market overview

Good results in both growth and profitability







Finland 2016–2022



3

Performance update and market overview

Corporate telecom market

Excellent position for growth in telecom with a further upside in IT market



IT services and solutions market



4

Our strategic focus remains intact

Increase mobile and fixed service revenues

Grow digital service businesses

Improve efficiency and quality

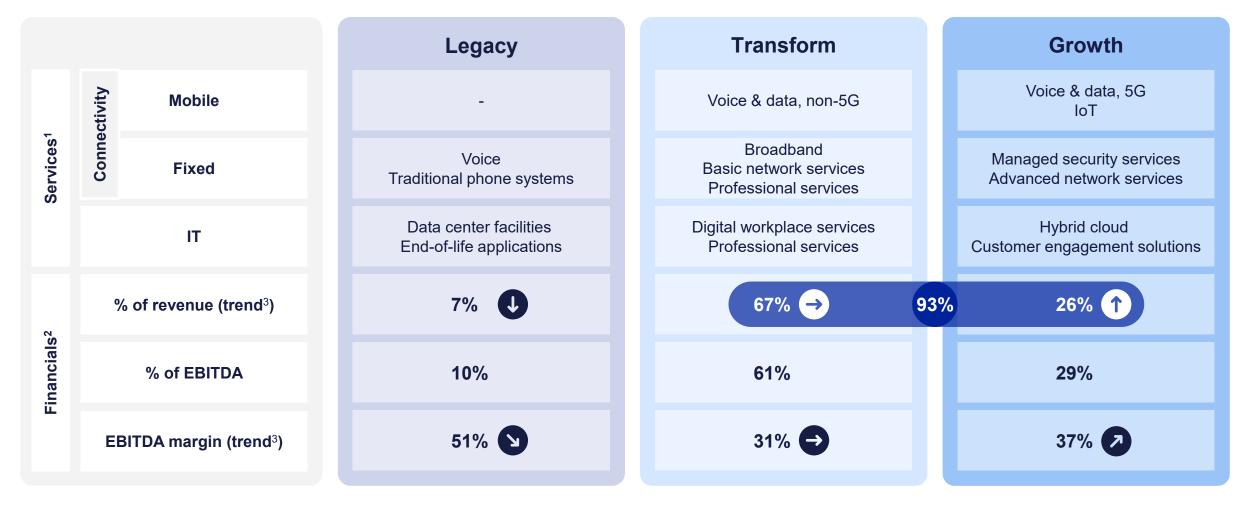


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Sustainable profit and growth generation

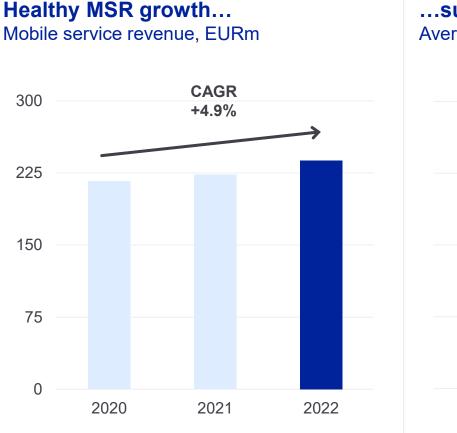
Portfolio – 93% futureproof

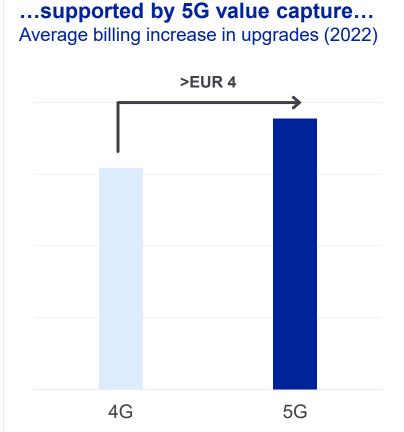


Examples of services within portfolio
2022, Finland
Trend 2020–2022



Mobile – well positioned for continued 5G success





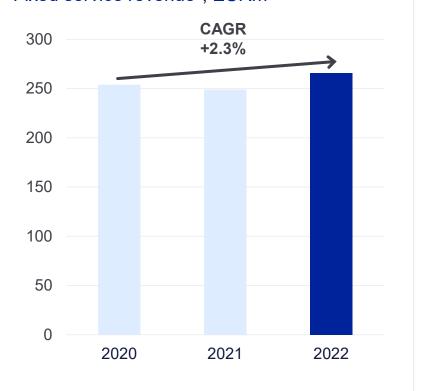
...with sizable further potential Share of subscriptions in total base (2022)

45% 40% 35% 30% 25% 20% 15% 5% 5% 6 *100 Mbps 100-<300 300 Mbps >300 Mbps

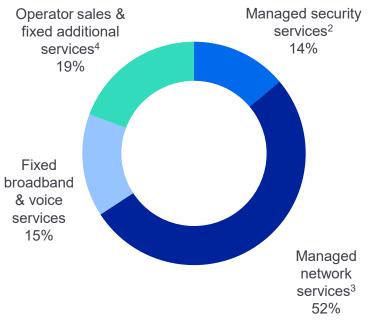


Fixed – growth through great progress in managed services

Over 2% growth in fixed services,... Fixed service revenue¹, EURm

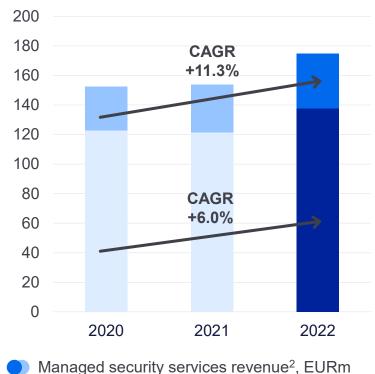


...where managed services are 2/3... Fixed service revenue breakdown 2022¹



...and drive growth

Managed services revenue, EURm



Managed network services revenue³, EURm

¹⁾ Excluding interconnection

²⁾ Including professional services

³⁾ Including WAN/LAN & devices

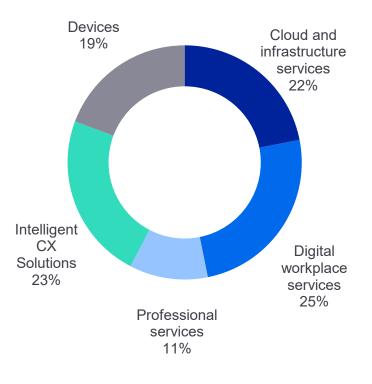
⁴⁾ Including corporate numbers, service numbers

Good growth in IT business...

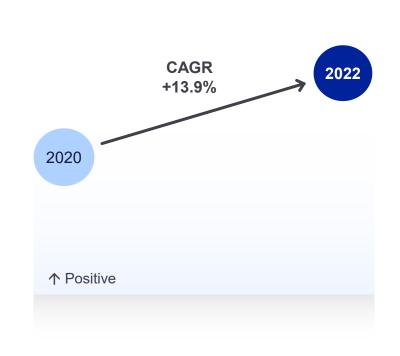
IT – strong growth provided by AI and automation



...with competitive portfolio... IT revenue breakdown 2022



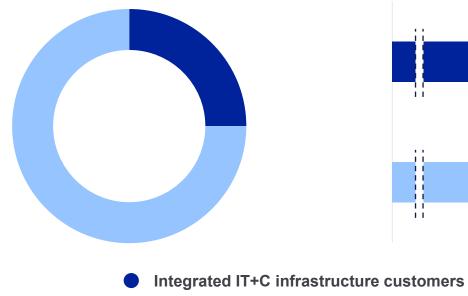
...and improving profit IT EBITDA, EURm



Integrated IT+C improves value

25% of fixed network services customers have our IT...

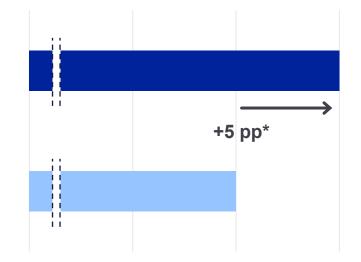
Share of customer base, %



Fixed network services customers

...resulting in 5 pp higher profitability

Fixed network service profitability, EBIT%





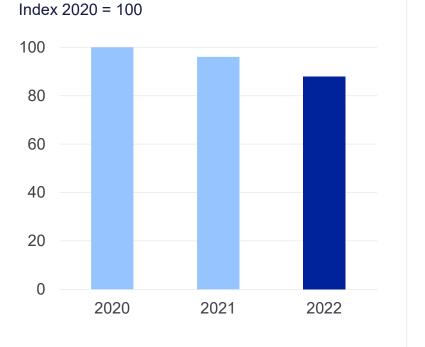


Efficiency – steady improvement via AI and automation

Index 2020 = 100

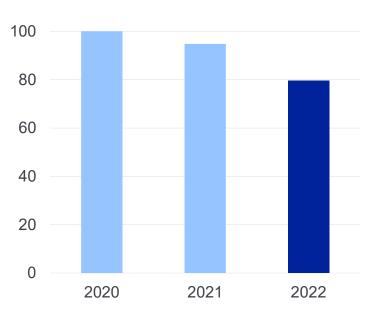
Steadily declining costs

Telecom back-office and customer support



Improving cost efficiency

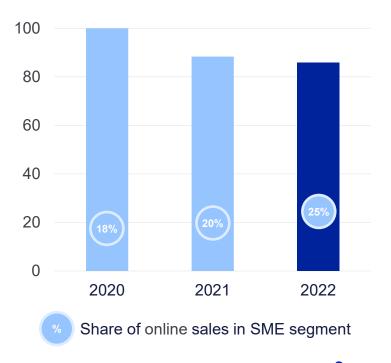
IT service costs¹ / workstations and servers



Enhancing sales efficiency

Sales costs in SME segment / net annual contract value

Index 2020 = 100





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Management priorities

Elisa's unique strategy generates sustainable profit and growth

Elisa's strategy

Increase mobile and fixed service revenues

Grow digital service businesses

Improve efficiency and quality

Sustainable profit and growth generation

- Continue upgrading to 5G and fiber with price premium
- Accelerate growth in managed network and security

- Drive integrated IT and connectivity services
- Accelerate growth in hybrid cloud

Lead market in AI automation use cases



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THANK YOU.

Statements made in this document relating to the future, including future performance and other trend projections, are forward-looking statements. By their nature, forward-looking statements involve risks and uncertainties because they relate to events and depend on circumstances that will occur in the future. There can be no assurance that actual results will not differ materially from those expressed or implied by these forward-looking statements, due to many factors, many of which are outside of Elisa's control.

